

# MITSUI KINZOKU

# (Mitsui Mining & Smelting Co., Ltd. TSE5706)

# FY2022 Results & FY 2023 Forecast

May 10, 2023





# Results of FY2022 and Forecast of FY2023



 Net sales for the FY2022 increased year on year because zinc prices remained at high levels and sales volume in the Mobility segment increased.

On the other hand, both operating income and ordinary income decreased mainly due to rising energy costs and a decrease in sales volume in the Engineered Materials segment.

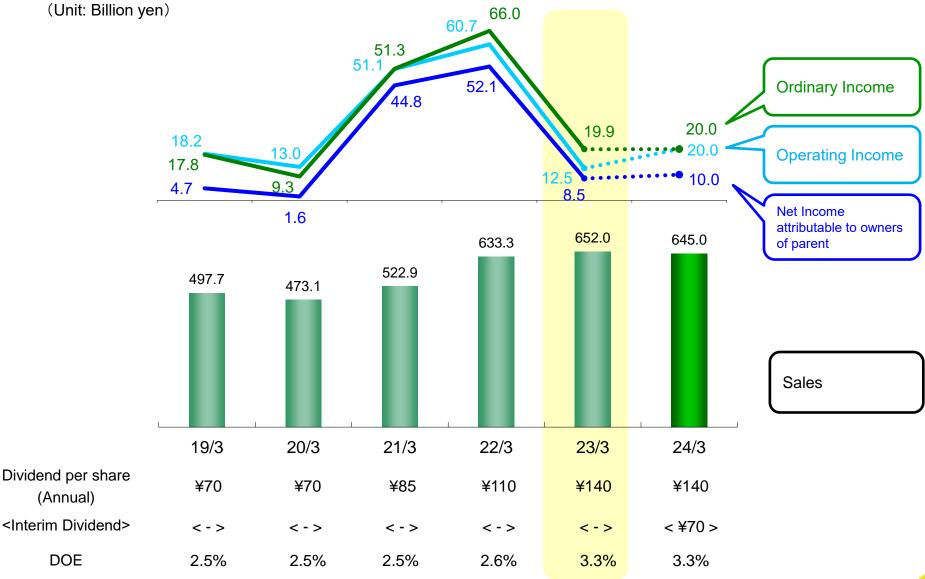
 As for the FY2023 forecast, sales volume is expected to increase in the Engineered Materials and Mobility segment, but net sales are expected to decline due to the stronger yen and lower zinc and precious metal prices compared to the previous fiscal year.

Operating income is expected to increase due to increased sales volume, etc., but ordinary income is expected to remain at the same level as the previous fiscal year due to a significant deterioration in non-operating income/expenses.

| (Unit: Billion yen)                         |         | Results |                 |   |          | Forecast |                      |
|---|---------|---------|-----------------|---|----------|----------|----------------------|
|   | 2022    | 2021    | Difference      |   | 2023     | 2022     | Difference           |
|   | Results | Results | (22-21)         |   | Forecast | Results  | (23-22)              |
| Net Sales                                   | 652.0   | 633.3   | 18.6<br>2.9%    |   | 645.0    | 652.0    | <b>-7.0</b><br>-1.1% |
| Operating Income                            | 12.5    | 60.7    | -48.2<br>-79.4% | - | 20.0     | 12.5     | 7.5<br><i>59.6%</i>  |
| Ordinary Income                             | 19.9    | 66.0    | -46.1<br>-69.9% |   | 20.0     | 19.9     | 0.1<br><i>0.6%</i>   |
| Net income attributable to owners of parent | 8.5     | 52.1    | -43.6<br>-83.7% | • | 10.0     | 8.5      | 1.5<br>17.5%         |



# Sales and Earnings



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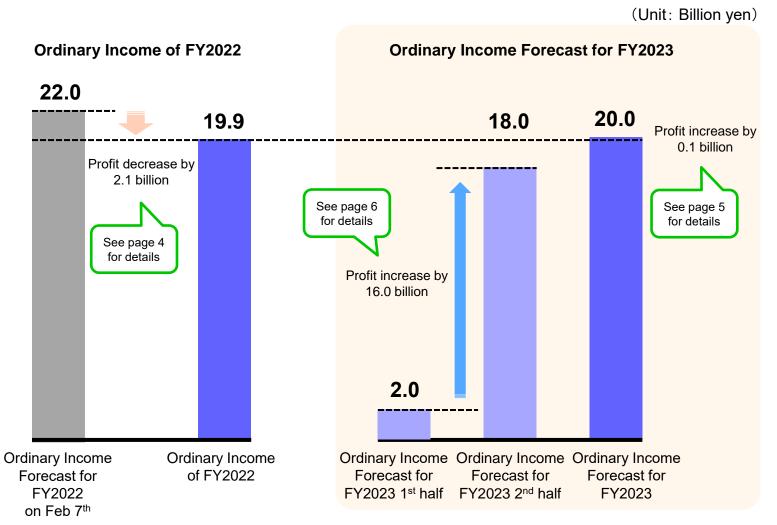
Forecast as of May 10

# FY2022 Ordinary Income and FY2023 Ordinary Income Forecast



Ordinary income of FY2022 is 19.9 billion, by 2.1 billion less than the forecast for FY2022 announced on February 7<sup>th</sup>.

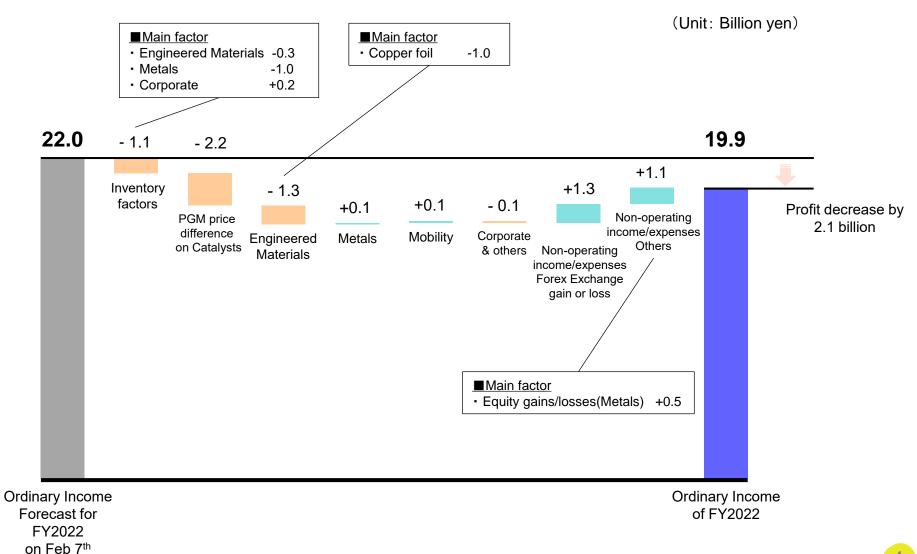
Ordinary income forecast for FY2023 increase by 0.1 billion from the previous year.



# FY2022 Ordinary Income



Ordinary income of FY2022 is 19.9 billion, by 2.1 billion less than the forecast for FY2022 announced on February 7th.



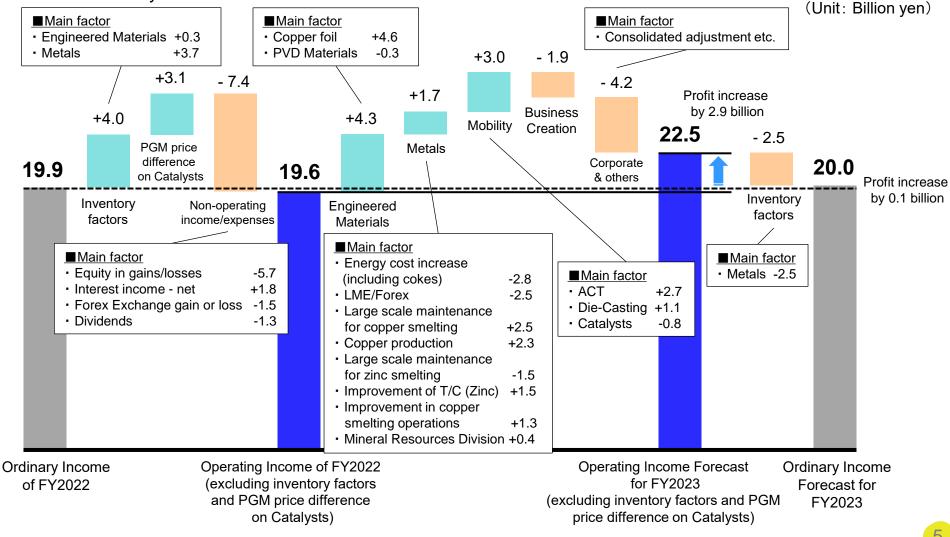
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# FY2023 Ordinary Income Forecast

Ordinary income forecast for FY2023 increase by 0.1 billion from the previous year.

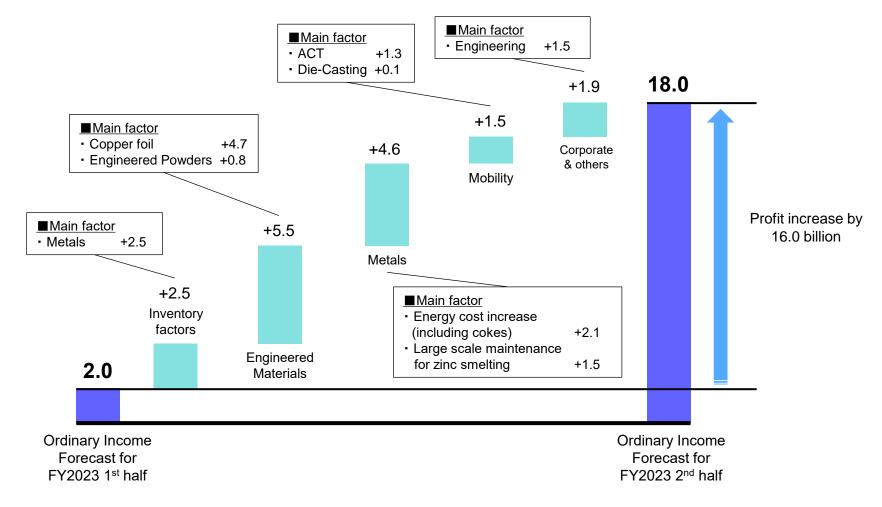
Among them, operating income, which excludes inventory factors and PGM price difference on Catalysts, increase by 2.9 billion.



# FY2023 2<sup>nd</sup> half Ordinary Income Forecast



Ordinary income forecast for FY2023 2<sup>nd</sup> half is 18.0 billion, by 16.0 billion better than FY2023 1<sup>st</sup> half.



(Unit: Billion yen)

## 探索精校と 多様な技術の融合で、 地球を笑顔にする。

# Statements of income

| (Unit : Billion yen)               |         | Results |                       |   |          | Fore       | cast     |          |
|------------------------------------|---------|---------|-----------------------|---|----------|------------|----------|----------|
|                                    | 2022    | 2021    | Difference            |   | 2023     | Difference | 1st Half | 2nd Half |
|                                    | Results | Results | (22-21)               |   | Forecast | (23-22)    |          |          |
|                                    |         |         |                       |   |          |            |          |          |
| Net Sales                          | 652.0   | 633.3   | 18.6                  |   | 645.0    | -7.0       | 310.0    | 335.0    |
| Cost of sales                      | 572.6   | 510.8   | 2.9%<br>61.8<br>12.1% |   | -        | -1.1%<br>- | -        | -        |
| Gross Profit                       | 79.3    | 122.6   | -43.2                 | c | -        | -          | -        | =        |
|                                    |         |         | -35.3%                |   |          |            |          |          |
| SG&A expenses                      | 66.8    | 61.8    | 5.0<br><i>8.1%</i>    |   | -        | -          | -        | -        |
| Operating Income                   | 12.5    | 60.7    | -48.2                 |   | 20.0     | 7.5        | 2.0      | 18.0     |
|                                    |         |         | -79.4%                |   |          | 59.6%      |          |          |
| Non-operating income/expenses -net | 7.4     | 5.3     | 2.1                   |   | 0.0      | -7.4       | 0.0      | 0.0      |
| Ordinary Income                    | 19.9    | 66.0    | -46.1                 |   | 20.0     | 0.1        | 2.0      | 18.0     |
|                                    |         |         | -69.9%                |   |          | 0.6%       |          |          |
| Extraordinary profit/losses-net    | -4.7    | -1.5    | -3.2                  |   | -3.0     | 1.7        | -1.2     | -1.8     |
| Net Income before                  | 15.2    | 64.5    | -49.3                 |   | 17.0     | 1.8        | 0.8      | 16.2     |
| income taxes                       |         |         | -76.5%                |   |          | 12.0%      |          |          |
| Income taxes & minority interests  | 6.7     | 12.4    | -5.7                  |   | 7.0      | 0.3        | 2.3      | 4.7      |
| Net income attributable to         | 8.5     | 52.1    | -43.6                 |   | 10.0     | 1.5        | -1.5     | 11.5     |
| owners of parent                   |         |         | -83.7%                | _ |          | 17.5%      |          |          |

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# Segment Information by Business Unit

| Jnit: Billion yen)   |         | Results |            |          | Fore       | cast     |          |
|----------------------|---------|---------|------------|----------|------------|----------|----------|
|                      | 2022    | 2021    | Difference | 2023     | Difference | 1st Half | 2nd Half |
| ■Sales               | Results | Results | (22-21)    | Forecast | (23-22)    |          |          |
|                      |         |         |            |          |            |          |          |
| Engineered Materials | 112.5   | 136.1   | -23.6      | 136.0    | 23.5       | 61.0     | 75.0     |
|                      |         |         | -17.3%     | *****    | 20.9%      |          |          |
| Metals               | 256.4   | 240.9   | 15.5       | 261.0    | 4.6        | 128.0    | 133.0    |
|                      |         |         | 6.4%       |          | 1.8%       |          |          |
| Mobility             | 216.5   | 207.1   | 9.4        | 216.0    | -0.5       | 107.0    | 109.0    |
| ·······              |         |         | 4.5%       | ******   | -0.2%      |          |          |
| Corporate            | 128.1   | 118.7   | 9.4        | 123.0    | -5.1       | 58.0     | 65.0     |
|                      |         |         | 8.0%       |          | -4.0%      |          |          |
| Adjustment           | -61.5   | -69.5   | 7.9        | -91.0    | -29.5      | -44.0    | -47.0    |
| Consolidated         | 652.0   | 633.3   | 18.6       | 645.0    | -7.0       | 310.0    | 335.0    |
|                      |         |         | 2.9%       |          | -1.1%      |          |          |
| ■Ordinary Income     |         |         |            |          |            |          |          |
| Engineered Meteriale | 10.7    | 30.0    | -19.3      | 13.5     | 2.8        | 4.0      | 9.5      |
| Engineered Materials |         |         | -64.3%     |          | 26.1%      |          |          |
| Metals               | 9.1     | 36.3    | -27.2      | 7.5      | -1.6       | 0.2      | 7.3      |
| INI ELGIS            |         |         | -75.0%     |          | -17.4%     |          |          |
| Mobility             | 3.2     | 2.4     | 0.8        | 8.5      | 5.3        | 3.5      | 5.0      |
| woonty               |         |         | 31.4%      |          | 165.6%     |          |          |
| Corporate            | 0.7     | 3.9     | -3.1       | 2.5      | 1.8        | 0.2      | 2.3      |
| Corporate            |         |         | -81.0%     |          | 239.7%     |          |          |
| Business Creation    | -6.6    | -5.8    | -0.8       | -8.5     | -1.9       | -4.2     | -4.3     |
| Adjustment           | 2.8     | -0.7    | 3.5        | -3.5     | -6.3       | -1.7     | -1.8     |
| Consolidated         | 19.9    | 66.0    | -46.1      | 20.0     | 0.1        | 2.0      | 18.0     |
|                      |         |         | -69.9%     |          | 0.6%       |          |          |



# Variance analysis of ordinary income

(Unit Billion yen)

|                      | Or     | dinary Incoi | me    |         |        |           | Det                 | ails            |                        |       |
|----------------------|--------|--------------|-------|---------|--------|-----------|---------------------|-----------------|------------------------|-------|
|                      | FY2022 | FY2021       | Diff. |         | Volume | LME/Forex | Inventory<br>Factor | Margin/<br>Cost | Equity gain<br>or loss | Total |
| Engineered materials | 10.7   | 30.0         | -19.3 |         | -13.8  | 2.3       | -2.3                | -5.5            | -                      | -19.3 |
| Metals               | 9.1    | 36.3         | -27.2 |         | 0.2    | 7.5       | -14.7               | -22.2           | 2.0                    | -27.2 |
| Mobility             | 3.2    | 2.4          | 0.8   |         | -0.5   | 2.6       | -                   | -1.3            | -                      | 0.8   |
| Corporate            | 0.7    | 3.9          | -3.1  |         | -0.6   | 0.7       | -                   | -2.4            | -0.8                   | -3.1  |
| Business Creation    | -6.6   | -5.8         | -0.8  | 1000000 | -      | -         | -                   | -0.8            | -                      | -0.8  |
| Adjustment           | 2.8    | -0.7         | 3.5   |         | -      | -0.4      | -                   | 3.9             | -                      | 3.5   |
| Total                | 19.9   | 66.0         | -46.1 |         | -14.7  | 12.7      | -17.0               | -28.3           | 1.2                    | -46.1 |

# Non-operating income/expenses and Extraordinary gains/losses



| (Unit : Billion yen)                                       |         | Results |            |          | Fore       | cast     |          |
|--|---------|---------|------------|----------|------------|----------|----------|
|  | 2022    | 2021    | Difference | 2023     | Difference | 1st Half | 2nd Half |
|  | Results | Results | (22-21)    | Forecast | (23-22)    |          |          |
|  | 4.0     | 4 7     |            | 0.4      | 0.0        | 4.0      |          |
| Interest income - net                                      | -1.8    | -1.7    | -0.0       | -2.1     | -0.3       | -1.0     | -1.1     |
| Dividend income - net                                      | 1.3     | 1.1     | 0.2        | 0.3      | -1.0       | 0.2      | 0.0      |
| Equity in gains/losses                                     | 5.7     | 4.5     | 1.2        | 2.2      | -3.5       | 0.8      | 1.4      |
| Forex Exchange gain or loss                                | 1.5     | 2.1     | -0.5       | -0.0     | -1.5       | -0.0     | -0.0     |
| Others   | 0.5     | -0.7    | 1.3        | -0.5     | -1.0       | -0.1     | -0.4     |
| Non-operating<br>income/expenses - net                     | 7.4     | 5.3     | 2.1        | 0.0      | -7.4       | 0.0      | 0.0      |
| Loss on sale & disposal of<br>Fixed Asset                  | -2.5    | -2.3    | -0.2       | -2.1     | 0.4        | -0.9     | -1.2     |
| PL on Sale of Investment<br>Securities                     | 0.0     | 0.9     | -0.9       | 0.0      | -0.0       | 0.0      | 0.0      |
| Insurance Proceeds   | 0.1     | 0.1     | 0.0        | 0.0      | -0.1       | 0.0      | 0.0      |
| Loss on valuation of shares of subsidiaries and affiliates | -1.1    | 0.0     | -1.1       | 0.0      | 1.1        | 0.0      | 0.0      |
| Environmental expenses                                     | -0.7    | -0.1    | -0.6       | -0.3     | 0.5        | -0.1     | -0.1     |
| Others   | -0.5    | 0.0     | -0.5       | -0.6     | -0.1       | -0.2     | -0.4     |
| Extraordinary<br>profit/losses - net                       | -4.7    | -1.5    | -3.2       | -3.0     | 1.7        | -1.2     | -1.8     |

# Trends of products



|                             |                         |           |       |       | 2021  |       |       |       |       | 20    | 22    |       |                             | 2023        | Forecast (N | May 10) |
|-----------------------------|-------------------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------------------|-------------|-------------|---------|
|                             |                         |           | Q1    | Q2    | Q3    | Q4    | Year  | Q1    | Q2    | Q3    | Q4    | Year  | Year<br>Forecast<br>(Feb 7) | 1st<br>Half | 2nd<br>Half | Year    |
| MH alloy                    | Volume of<br>Sales      | Index     | 100   | 137   | 175   | 141   | 138   | 123   | 133   | 144   | 129   | 132   | 132                         | 140         | 151         | 145     |
| Copper foil                 | Volume of<br>Sales      | t / Month | 2,260 | 2,180 | 2,160 | 1,760 | 2,090 | 1,800 | 1,250 | 1,450 | 990   | 1,370 | 1,440                       | 1,56        | 2,100       | 1,830   |
| MicroThin™<br>Total (a+b)   | Volume of<br>Sales      | Index     | 100   | 104   | 91    | 99    | 99    | 111   | 82    | 58    | 29    | 70    | 71                          | 79          | 104         | 91      |
| MicroThin™<br>for HDI (a)   | Volume of<br>Sales      |           | 18    | 31    | 18    | 21    | 22    | 20    | 19    | 18    | 11    | 17    | 17                          | 16          | 19          | 18      |
| MicroThin™<br>for PKG (b)   | Volume of<br>Sales      |           | 82    | 73    | 73    | 78    | 77    | 91    | 63    | 40    | 18    | 53    | 54                          | 63          | 85          | 73      |
| ITO Target                  | Volume of<br>Sales      | Index     | 100   | 96    | 94    | 83    | 93    | 72    | 45    | 50    | 46    | 53    | 54                          | 54          | 56          | 55      |
| Zinc                        | Volume of<br>Production | k-t       | 56    | 51    | 52    | 59    | 218   | 55    | 58    | 54    | 53    | 220   | 221                         | 10          | 7 118       | 225     |
| Catalysts<br>for motorcycle | Volume of<br>Sales      | Index     | 100   | 117   | 122   | 118   | 114   | 118   | 145   | 135   | 127   | 131   | 130                         | 130         | 126         | 128     |
| India                       | Volume of Sales         | Index     | (100) | (144) | (129) | (131) | (126) | (143) | (168) | (138) | (135) | (146) | (143)                       | (155        | ) (149)     | (152)   |
| Indonesia                   | Volume of Sales         | Index     | (100) | (105) | (118) | (122) | (111) | (72)  | (136) | (164) | (170) | (136) | (135)                       | (129        | ) (130)     | (129)   |
| Others                      | Volume of Sales         | Index     | (100) | (90)  | (114) | (101) | (101) | (105) | (121) | (121) | (104) | (113) | (113)                       | (100        | ) (99)      | (100)   |
| Catalysts<br>for automobile | Volume of<br>Sales      | Index     | 100   | 99    | 106   | 107   | 103   | 86    | 123   | 113   | 111   | 108   | 107                         | 117         | 121         | 119     |
| Side door<br>Latches        | Volume of<br>Sales      | Index     | 100   | 91    | 109   | 109   | 102   | 95    | 107   | 102   | 104   | 102   | 104                         | 114         | 121         | 117     |
| Japan                       | Volume of Sales         | Index     | (100) | (91)  | (107) | (108) | (102) | (96)  | (115) | (127) | (115) | (113) | (120)                       | (125        | ) (133)     | (129)   |
| China                       | Volume of Sales         | Index     | (100) | (92)  | (114) | (105) | (103) | (80)  | (96)  | (68)  | (66)  | (77)  | (78)                        | (88)        | ) (94)      | (91)    |
| Other Asia                  | Volume of Sales         | Index     | (100) | (99)  | (120) | (127) | (112) | (111) | (129) | (138) | (134) | (128) | (130)                       | (127        | ) (138)     | (133)   |
| America & Europe            | Volume of Sales         | Index     | (100) | (84)  | (98)  | (104) | (96)  | (102) | (100) | (103) | (123) | (107) | (106)                       | (127        | ) (132)     | (129)   |

※ Index : The sales volume in 2021 Q1 scaled at 100 (except Copper Foil and Zinc)

## Inventory Factors and PGM price difference on Catalysts



## ■Inventory Factors

(Unit : Billion yen)

|   |                      |     |     |             | 202 | 1   |             |            | 2022 |      |             |      |      |             |            |                               |       | 202 | 23 Fore     | ecast       |            |
|---|----------------------|-----|-----|-------------|-----|-----|-------------|------------|------|------|-------------|------|------|-------------|------------|-------------------------------|-------|-----|-------------|-------------|------------|
|   |                      | Q1  | Q2  | 1st<br>Half | Q3  | Q4  | 2nd<br>Half | FY<br>2021 | Q1   | Q2   | 1st<br>Half | Q3   | Q4   | 2nd<br>Half | FY<br>2022 | FY<br>Fore<br>cast<br>(Feb 7) | Diff. |     | 1st<br>Half | 2nd<br>Half | FY<br>2023 |
|   | Engineered materials | 0.5 | 0.2 | 0.7         | 1.1 | 0.2 | 1.3         | 2.0        | 0.4  | 0.2  | 0.6         | -0.5 | -0.4 | -0.9        | -0.3       | -                             | -0.3  |     | -           | -           | -          |
| Ĩ | Metals               | 3.5 | 1.2 | 4.7         | 3.1 | 3.2 | 6.3         | 11.0       | 6.1  | -5.1 | 1.0         | -1.7 | -3.0 | -4.7        | -3.7       | -2.7                          | -1.0  | -   | -2.5        | -           | -2.5       |
|   | Mobility             | -   | -   | -           | -   | -   | -           | -          | -    | -    | -           | -    | -    | -           | -          | -                             | -     | 0   | -           | -           | -          |
| Ĩ | Corporate            | 0.6 | 0.3 | 0.9         | 0.3 | 0.2 | 0.5         | 1.4        | 0.5  | -0.3 | 0.2         | -    | 0.1  | 0.1         | 0.3        | 0.1                           | 0.2   | 1   | -           | -           | -          |
|   | Consolidated         | 4.6 | 1.7 | 6.3         | 4.5 | 3.6 | 8.1         | 14.4       | 7.0  | -5.2 | 1.8         | -2.2 | -3.3 | -5.5        | -3.7       | -2.6                          | -1.1  |     | -2.5        | -           | -2.5       |

## ■PGM price difference on Catalysts

| Mobility 2.9 1.1 4.0 -8. | .8 -1.2 -10.0 -6.0 -1.0 1.8 | 0.8 -0.2 -3.7 -3.9 -3.1 | -0.9 -2.2 |
|--------------------------|-----------------------------|-------------------------|-----------|
|--------------------------|-----------------------------|-------------------------|-----------|

## ■Inventory Factors + PGM price difference on Catalysts

| Engineered materials | 0.5 | 0.2 | 0.7  | 1.1  | 0.2  | 1.3   | 2.0  | 0.4  | 0.2  | 0.6 | -0.5 | -0.4 | -0.9 | -0.3 | -    | -0.3 |  |
|----------------------|-----|-----|------|------|------|-------|------|------|------|-----|------|------|------|------|------|------|--|
| Metals               | 3.5 | 1.2 | 4.7  | 3.1  | 3.2  | 6.3   | 11.0 | 6.1  | -5.1 | 1.0 | -1.7 | -3.0 | -4.7 | -3.7 | -2.7 | -1.0 |  |
| Mobility             | 2.9 | 1.1 | 4.0  | -8.8 | -1.2 | -10.0 | -6.0 | -1.0 | 1.8  | 0.8 | -0.2 | -3.7 | -3.9 | -3.1 | -0.9 | -2.2 |  |
| Corporate            | 0.6 | 0.3 | 0.9  | 0.3  | 0.2  | 0.5   | 1.4  | 0.5  | -0.3 | 0.2 | -    | 0.1  | 0.1  | 0.3  | 0.1  | 0.2  |  |
| Consolidated         | 7.5 | 2.8 | 10.3 | -4.3 | 2.4  | -1.9  | 8.4  | 6.0  | -3.4 | 2.6 | -2.4 | -7.0 | -9.4 | -6.8 | -3.5 | -3.3 |  |



# Performance by Segment – Engineered Materials



(Unit : Billion yen)

|                  | FY2022  | FY2021  | Diff.   | FY2023   | Diff.   | 1st Half | 2nd Half |
|------------------|---------|---------|---------|----------|---------|----------|----------|
|                  | Results | Results | (22-21) | Forecast | (23-22) | Forecast | Forecast |
| ■ Sales          | 112.5   | 136.1   | -23.6   | 136.0    | 23.5    | 61.0     | 75.0     |
| Operating income | 9.9     | 29.4    | -19.5   | 14.5     | 4.6     | 4.5      | 10.0     |
| ■Ordinary income | 10.7    | 30.0    | -19.3   | 13.5     | 2.8     | 4.0      | 9.5      |
| *Ordinary income | 11.0    | 28.0    | -17.0   | 13.5     | 2.5     | 4.0      | 9.5      |

\*Ordinary income : Ordinary income excluding inventory factors.

| (Engineered Material Pr              | oducts) | (Main Applications)  |
|--------------------------------------|---------|--|
| Battery Materials                    |         | <ul> <li>Nickel-hydrogen batteries for hybrid cars</li> <li>Lithium-ion batteries</li> </ul> |
| Engineered Powders                   |         | <ul> <li>Wide range of electronic components</li> <li>Abrasive for glass</li> </ul>          |
| Copper Foil                          |         | <ul> <li>High-Density Packaging</li> <li>Printed circuit board</li> </ul>                    |
| PVD Materials<br>(Sputtering target) | -       | <ul> <li>Flat panel displays</li> </ul>  |

## Difference Analysis of Ordinary income

| ['FY2021 →'FY2022   | - 19.3]  |
|---|--|
| Copper foil   | -13.1  |
| (Electro-deposited Co<br>decreases, others)                                     | opper foil and MicroThin™ volume of sales  |
| PVD Materials   | -3.5   |
| Engineered Powders  | ntory factors, Volume of sales decrease, others)<br>-2.8<br>as copper powder volume of sales decrease, |
| [' FY2022→'FY2023<br>Copper foil<br>(Electro-deposited Co<br>increases, others) | Forecast + 2.8]<br>+3.6<br>opper foil and MicroThin™ volume of sales                                   |



# Performance by Segment – Metals

(Unit : Billion yen)

|                  | FY2022  | FY2021  | Diff.   | FY2023   | Diff.   | 1st Half | 2nd Half |
|------------------|---------|---------|---------|----------|---------|----------|----------|
|                  | Results | Results | (22-21) | Forecast | (23-22) | Forecast | Forecast |
| ■ Sales          | 256.4   | 240.9   | 15.5    | 261.0    | 4.6     | 128.0    | 133.0    |
| Operating income | 4.1     | 34.2    | -30.1   | 7.0      | 2.9     | -0.2     | 7.2      |
| ■Ordinary income | 9.1     | 36.3    | -27.2   | 7.5      | -1.6    | 0.2      | 7.3      |
| XOrdinary income | 12.8    | 25.3    | -12.5   | 10.0     | -2.8    | 2.7      | 7.3      |

XOrdinary income : Ordinary income excluding inventory factors.

Sensitivity to ordinary income(for FY2023)

(Unit: Billion yen)

### **Ordinary Income Difference Analysis**

|                    | FY2021→ | FY2022→  |
|--------------------|---------|----------|
|                    | FY2022  | FY2023   |
|                    |         | Forecast |
| LME/Forex          | 7.5     | -2.5     |
| T/C                | 1.6     | 1.5      |
| Inventory Factors  | -14.7   | 1.2      |
| Equity profit/loss | 2.0     | -3.0     |
| Cokes              | -3.6    | 2.2      |
| Dividends          | 0.1     | -0.7     |
| Others 🔆           | -20.1   | -0.3     |
| Total              | -27.2   | -1.6     |

Including forward Full open basis contract 1.3 1.4 Zinc ±100\$/t 0.7 0.7 Lead ±100\$/t 0.7 0.6 ±1yen/\$ US\$(yen/\$) Zinc TC

| FY2021 | 159 \$/t |                          |
|--------|----------|--------------------------|
| FY2022 | 230 \$/t |                          |
| FY2023 | 274 \$/t | • +6% for over 3,000\$/t |

#### XDetail of Others

|          | Energy cost increase -9.3, Mineral Resources Division -3.0,    |
|----------|--|
| FY2021→  | Large scale maintenance for copper smelting -2.5,              |
| FY2022   | Cost increase -2.0, Raw materials composition difference -1.0, |
|          | PGM recycling -1.1   |
|          | Energy cost increase -5.0, Mineral Resources Division +0.4,    |
| FY2022→  | Large scale maintenance for copper smelting +2.5,              |
| FY2023   | Large scale maintenance for zinc smelting -1.5,                |
| Forecast | Copper production +2.3,  |
|          | Improvement in copper smelting operations +1.3                 |



## Performance by Segment – Mobility

## (Unit : Billion yen)

|                      | FY2022  | FY2021  | Diff.   | FY2023   | Diff.   | 1st Half | 2nd Half |
|----------------------|---------|---------|---------|----------|---------|----------|----------|
|                      | Results | Results | (22-21) | Forecast | (23-22) | Forecast | Forecast |
| ■Sales               | 216.5   | 207.1   | 9.4     | 216.0    | -0.5    | 107.0    | 109.0    |
| (Mitsui Kinzoku ACT) | (86.0)  | (78.8)  | (7.2)   | (97.9)   | (11.9)  | (47.9)   | (50.0)   |
| Operating income     | 3.4     | 1.5     | 1.9     | 9.5      | 6.1     | 4.0      | 5.5      |
| (Mitsui Kinzoku ACT) | (-1.4)  | (-0.3)  | (-1.1)  | (1.3)    | (2.7)   | (-0.2)   | (1.4)    |
| ■Ordinary income     | 3.2     | 2.4     | 0.8     | 8.5      | 5.3     | 3.5      | 5.0      |
| (Mitsui Kinzoku ACT) | (-0.6)  | (0.5)   | (-1.1)  | (1.1)    | (1.7)   | (-0.1)   | (1.2)    |
| Ordinary income      | 6.3     | 8.4     | -2.1    | 8.5      | 2.2     | 3.5      | 5.0      |

XOrdinary income : Ordinary income excluding PGM price difference on Catalysts.

| (Mobility Sector)             |          | (Main Applications)                                |  |  |  |  |
|-------------------------------|----------|--|--|--|--|--|
| Catalysts                     |          | Motorcycles     Automobiles                        |  |  |  |  |
| Mitsui Kinzoku<br>ACT         | <b>3</b> | <ul> <li>Door locks for<br/>automobiles</li> </ul> |  |  |  |  |
| Mitsui Kinzoku<br>Die-Casting |          | Die-Casting products                               |  |  |  |  |

#### **Difference Analysis of Ordinary income** ['FY2021 →'FY2022 + 0.8

- Catalysts +1.4(Volume of sales increase, Precious metal price difference, others ) ACT -1.1 (Volume of sales decrease, others) +1.0(Improved yield, others) **Die-Casting** ['FY2022→'FY2023 Forecast + 5.3] Catalysts +2.8(Volume of sales increase, Precious metal price difference, others ) ACT
  - +1.7(Volume of sales increase, others)
  - +1.0(Improved yield, others)

#### **Die-Casting** ACT: Difference Analysis of Ordinary income

|              | -       | -        |
|--------------|---------|----------|
|              | FY2021→ | FY2022→  |
|              | FY2022  | FY2023   |
|              |         | Forecast |
| Sales Volume | -2.9    | 3.4      |
| Cost down    | 1.8     | 0.5      |
| Others 🔆     | 0.0     | -2.2     |
| Total        | -1.1    | 1.7      |

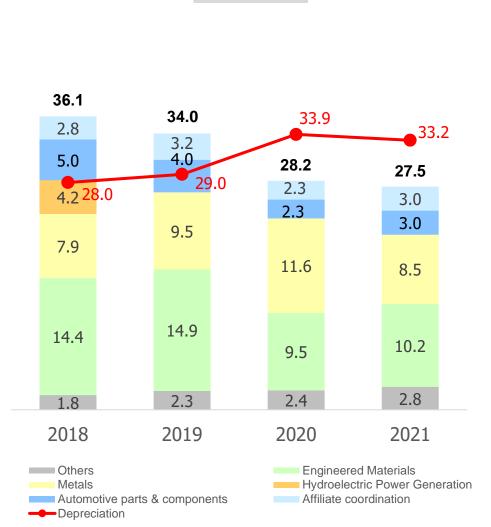
|   | FY2021→ | $FY2022 \rightarrow$ |
|---|---------|----------------------|
| ※Detail of Others                             | FY2022  | FY2023               |
|   |         | Forecast             |
| Rising material prices such as steel material | -1.3    | -0.5                 |
| Forex exchange                                | 1.0     | -1.0                 |
| Freight Charge                                | 0.4     | 0.1                  |

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# **CAPEX** and Depreciation

**Old Organization** 

(Unit : Billion yen)





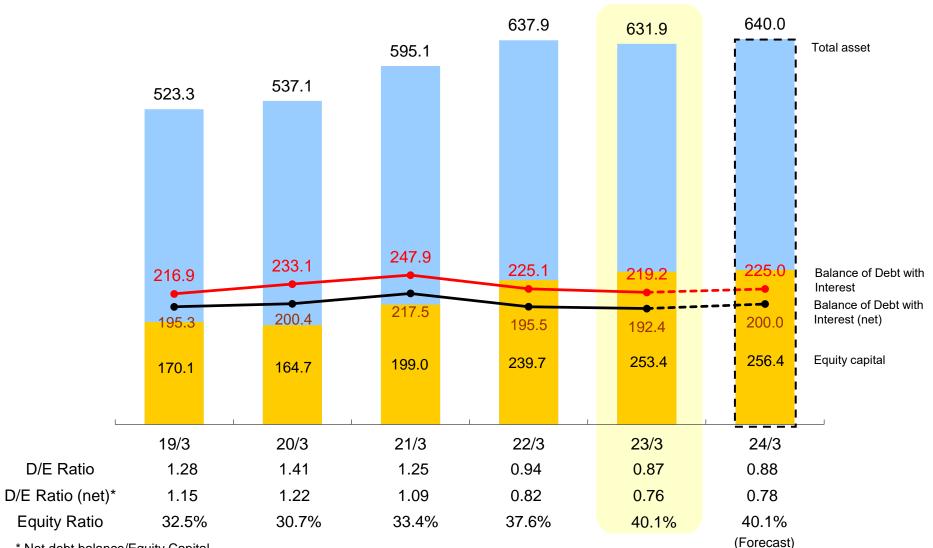
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# Financial Position at the end of Fiscal Year

探索精やと 多様な技術の融合で、 地球を笑顔にする。

(Unit : Billion yen)

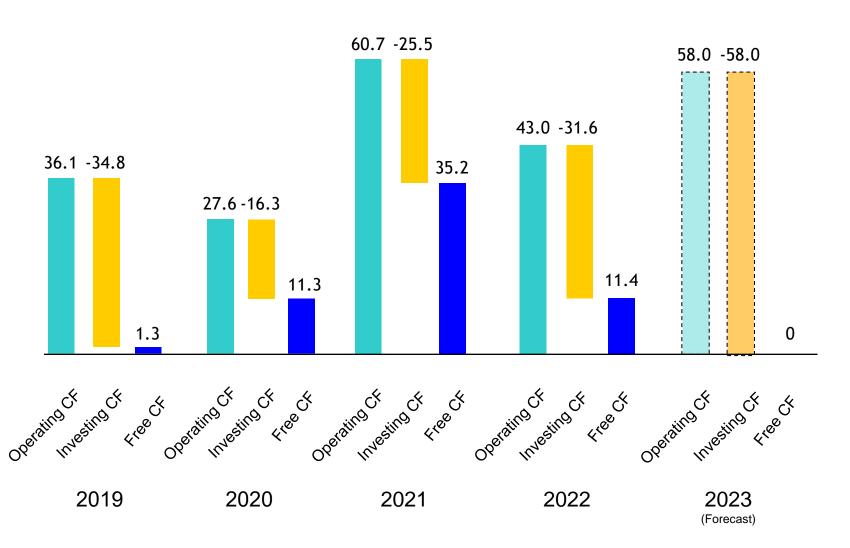


\* Net debt balance/Equity Capital



(Unit : Billion yen)

**Cash Flows** 







# Appendix



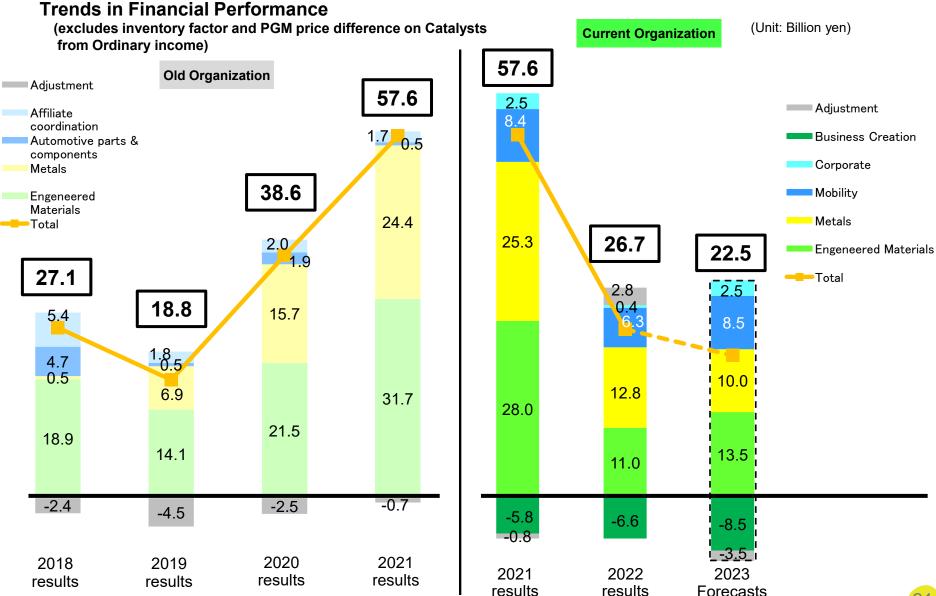


# Metal Prices and FOREX

|                      |            |        | 2021   |             |        |        |             |            | 2022   |        |             |        |        |             |            |          | 2023 Forecast |             | ast        |
|----------------------|------------|--------|--------|-------------|--------|--------|-------------|------------|--------|--------|-------------|--------|--------|-------------|------------|----------|---------------|-------------|------------|
|                      |            | Q1     | Q2     | 1st<br>Half | Q3     | Q4     | 2nd<br>Half | FY<br>2021 | Q1     | Q2     | 1st<br>Half | Q3     | Q4     | 2nd<br>Half | FY<br>2022 | 1:<br>Ha |               | 2nd<br>Half | FY<br>2023 |
| Zinc                 | (\$ / t)   | 2,916  | 2,991  | 2,954       | 3,365  | 3,743  | 3,554       | 3,254      | 3,925  | 3,269  | 3,597       | 3,004  | 3,130  | 3,067       | 3,332      | 3,       | 000           | 3,000       | 3,000      |
| Zinc<br>(Actual)     | (\$ / t)   | 2,845  | 2,893  | 2,869       | 3,147  | 3,394  | 3,271       | 3,077      | 3,584  | 3,166  | 3,375       | 2,995  | 3,075  | 3,035       | 3,202      | 2,9      | 93            | 2,993       | 2,993      |
| Lead                 | (\$ / t)   | 2,127  | 2,341  | 2,234       | 2,331  | 2,334  | 2,332       | 2,283      | 2,203  | 1,976  | 2,090       | 2,100  | 2,141  | 2,120       | 2,105      | 2,       | 00            | 2,100       | 2,100      |
| Copper               | (¢ / lb)   | 440    | 425    | 433         | 440    | 453    | 446         | 440        | 432    | 351    | 392         | 363    | 405    | 384         | 388        | 4        | 00            | 400         | 400        |
| Indium               | (\$ / Kg)  | 217    | 239    | 228         | 288    | 286    | 287         | 258        | 268    | 250    | 259         | 231    | 237    | 234         | 246        |          | 210           | 210         | 210        |
| Palladium            | (\$ / oz)  | 2,788  | 2,470  | 2,629       | 1,941  | 2,329  | 2,135       | 2,382      | 2,088  | 2,075  | 2,081       | 1,945  | 1,563  | 1,754       | 1,918      | 1,       | 500           | 1,500       | 1,500      |
| Rhodium              | (\$ / oz)  | 25,781 | 17,282 | 21,531      | 14,037 | 18,061 | 16,049      | 18,790     | 16,247 | 14,307 | 15,277      | 13,363 | 10,930 | 12,147      | 13,712     | 8,       | 000           | 8,000       | 8,000      |
| Yen/US\$             | (yen / \$) | 109.5  | 110.1  | 109.8       | 113.7  | 116.2  | 115.0       | 112.4      | 129.6  | 138.4  | 134.0       | 141.6  | 132.3  | 137.0       | 135.5      | 13       | 0.0           | 130.0       | 130.0      |
| Yen/US\$<br>(Actual) | (yen / \$) | 109.6  | 110.2  | 109.9       | 112.8  | 114.6  | 113.7       | 111.8      | 125.0  | 131.8  | 128.4       | 134.1  | 127.0  | 130.6       | 129.5      | 12       | 7.7           | 127.7       | 127.7      |



# **Financial Performance**





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# Sales and Incomes

| : Billion yen)                                 | '21/Q1 | '21/Q2 | '21/Q3 | '21/Q4 | '22/Q1 | '22/Q2 | '22/Q3 | '22/Q4 | '23/1H<br>Forecast | '23/2H |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------------------|--------|
| ■Sales   |        |        |        |        |        |        |        |        | FUIECasi           | FUIECa |
| Engineered Materials                           | 33.5   | 35.7   | 34.4   | 32.6   | 36.6   | 29.1   | 25.6   | 21.2   | 61.0               | 75     |
| Metals   | 54.5   | 59.0   | 60.0   | 67.5   | 63.7   | 71.2   | 58.3   | 63.2   | 128.0              | 133    |
| Mobility                                       | 50.7   | 54.1   | 49.2   | 53.2   | 49.8   | 59.3   | 53.8   | 53.6   | 107.0              | 109    |
| Corporate                                      | 23.7   | 28.0   | 32.1   | 34.9   | 30.2   | 33.5   | 31.0   | 33.4   | 58.0               | 65     |
| Adjustment                                     | -15.4  | -18.5  | -17.2  | -18.4  | -15.3  | -15.7  | -12.9  | -17.6  | -44.0              | -47    |
| Consolidated                                   | 147.0  | 158.2  | 158.4  | 169.6  | 165.1  | 177.3  | 155.9  | 153.7  | 310.0              | 335    |
| ■Operating income                              |        |        |        |        |        |        |        |        |                    |        |
| Engineered Materials                           | 8.0    | 7.2    | 7.9    | 6.3    | 8.0    | 2.9    | 0.4    | -1.4   | 4.5                | 1(     |
| Metals   | 10.9   | 6.1    | 6.7    | 10.5   | 10.7   | -1.3   | -4.1   | -1.2   | -0.2               | 7      |
| Mobility                                       | 4.5    | 2.2    | -7.4   | 2.1    | -0.5   | 4.3    | 0.8    | -1.2   | 4.0                | Ę      |
| Corporate                                      | -0.3   | 0.2    | 0.8    | 0.5    | -0.4   | -0.4   | -0.2   | 0.0    | -0.2               |        |
| Business Creation                              | -1.4   | -1.4   | -1.5   | -1.5   | -1.5   | -1.7   | -1.7   | -1.7   | -4.2               | -4     |
| Adjustment                                     | -1.7   | 1.3    | 0.4    | 0.1    | 1.9    | 1.3    | 0.0    | -0.5   | -1.9               | -      |
| Consolidated                                   | 20.1   | 15.7   | 7.0    | 18.0   | 18.2   | 5.1    | -4.7   | -6.1   | 2.0                | 18     |
| Ordinary income                                |        |        |        |        |        |        |        |        |                    |        |
| Engineered Materials                           | 7.9    | 7.3    | 8.1    | 6.7    | 9.1    | 3.2    | -0.2   | -1.4   | 4.0                | ę      |
| Metals   | 11.6   | 6.3    | 7.2    | 11.2   | 13.0   | 0.3    | -3.8   | -0.4   | 0.2                | 7      |
| Mobility                                       | 4.6    | 2.2    | -7.1   | 2.8    | 2.2    | 5.4    | -3.2   | -1.2   | 3.5                | Ę      |
| Corporate                                      | 0.4    | 1.0    | 1.5    | 1.0    | 0.4    | -0.1   | -0.1   | 0.5    | 0.2                | 4      |
| Business Creation                              | -1.4   | -1.4   | -1.5   | -1.5   | -1.5   | -1.7   | -1.7   | -1.7   | -4.2               | -4     |
| Adjustment                                     | -1.9   | 1.0    | 0.1    | -0.0   | 2.3    | 1.5    | -0.6   | -0.4   | -1.7               | -1     |
| Consolidated                                   | 21.2   | 16.3   | 8.2    | 20.2   | 25.4   | 8.6    | -9.6   | -4.5   | 2.0                | 18     |
| Net income attributable to<br>owners of parent | 18.8   | 12.6   | 5.5    | 15.2   | 21.7   | 6.2    | -10.7  | -8.7   | -1.5               | 11     |

## Operating incomes and ordinary incomes excluding inventory factors and PGM price difference on Catalysts



|                      |        |        |        |        |        |        | 5      |        |          | $\sim$   |
|----------------------|--------|--------|--------|--------|--------|--------|--------|--------|----------|----------|
| (Unit : Billion yen) |        |        |        |        |        |        |        |        | '23/1H   | '23/2H   |
| ■Operating income    | '21/Q1 | '21/Q2 | '21/Q3 | '21/Q4 | '22/Q1 | '22/Q2 | '22/Q3 | '22/Q4 | Forecast | Forecast |
| Engineered Materials | 7.5    | 7.0    | 6.8    | 6.1    | 7.6    | 2.7    | 0.9    | -1.0   | 4.5      | 10.0     |
| Metals               | 7.4    | 4.9    | 3.6    | 7.3    | 4.6    | 3.8    | -2.4   | 1.8    | 2.3      | 7.2      |
| Mobility             | 1.6    | 1.1    | 1.4    | 3.3    | 0.5    | 2.5    | 1.0    | 2.5    | 4.0      | 5.5      |
| Corporate            | -0.3   | 0.2    | 0.8    | 0.5    | -0.4   | -0.4   | -0.2   | 0.0    | -0.2     | 1.2      |
| Business Creation    | -1.4   | -1.4   | -1.5   | -1.5   | -1.5   | -1.7   | -1.7   | -1.7   | -4.2     | -4.3     |
| Adjustment           | -1.7   | 1.3    | 0.4    | 0.1    | 1.9    | 1.3    | 0.0    | -0.5   | -1.9     | -1.6     |
| Consolidated         | 13.2   | 13.2   | 11.6   | 15.8   | 12.7   | 8.2    | -2.3   | 1.0    | 4.5      | 18.0     |
| ■Ordinary income     |        |        |        |        |        |        |        |        |          |          |
| Engineered Materials | 7.4    | 7.1    | 7.0    | 6.5    | 8.7    | 3.0    | 0.3    | -1.0   | 4.0      | 9.5      |
| Metals               | 8.1    | 5.1    | 4.1    | 8.0    | 6.9    | 5.4    | -2.1   | 2.6    | 2.7      | 7.3      |
| Mobility             | 1.7    | 1.1    | 1.7    | 4.0    | 3.2    | 3.6    | -3.0   | 2.5    | 3.5      | 5.0      |
| Corporate            | -0.2   | 0.7    | 1.2    | 0.8    | -0.1   | 0.2    | -0.1   | 0.4    | 0.2      | 2.3      |
| Business Creation    | -1.4   | -1.4   | -1.5   | -1.5   | -1.5   | -1.7   | -1.7   | -1.7   | -4.2     | -4.3     |
| Adjustment           | -1.9   | 1.0    | 0.1    | -0.0   | 2.3    | 1.5    | -0.6   | -0.4   | -1.7     | -1.8     |
| Consolidated         | 13.7   | 13.5   | 12.5   | 17.8   | 19.4   | 12.0   | -7.2   | 2.5    | 4.5      | 18.0     |
|                      |        |        |        |        |        |        |        |        |          |          |

## Sales



## (Unit : Billion yen)

|              |   |   |       | '2021 |       |         |       |       | '2022 |       |                    |
|--------------|---|---|-------|-------|-------|---------|-------|-------|-------|-------|--------------------|
|              |   | 'Q1   | 'Q2   | 'Q3   | 'Q4   | 'FY2021 | 'Q1   | 'Q2   | 'Q3   | 'Q4   | 'FY2022            |
| Engineered   | Engineered Powders                      | 7.0   | 8.1   | 7.7   | 6.9   | 29.6    | 7.6   | 7.0   | 5.2   | 5.2   | 25.0               |
| Materials    | Copper Foil                             | 20.2  | 20.8  | 19.8  | 19.1  | 79.8    | 22.2  | 16.2  | 14.5  | 10.5  | 63.4               |
|              | Others                                  | 6.4   | 6.8   | 6.9   | 6.6   | 26.7    | 6.8   | 5.9   | 5.9   | 5.5   | 24.1               |
|              |   | 33.5  | 35.7  | 34.4  | 32.5  | 136.1   | 36.6  | 29.1  | 25.6  | 21.2  | 112.5              |
| Metals       | Lead & Zinc                             | 37.4  | 40.9  | 41.6  | 47.1  | 167.0   | 46.5  | 53.9  | 43.6  | 46.6  | 190.6              |
|              | Copper & Precious Metals                | 14.9  | 15.3  | 14.1  | 16.5  | 60.8    | 14.9  | 15.0  | 12.6  | 13.7  | 56.2               |
|              | Others                                  | 2.2   | 2.8   | 4.4   | 3.7   | 13.1    | 2.3   | 2.3   | 2.1   | 2.9   | 9.6                |
|              |   | 54.5  | 59.0  | 60.0  | 67.5  | 240.9   | 63.7  | 71.2  | 58.3  | 63.2  | <mark>256.4</mark> |
| Mobility     | Catalysts                               | 27.1  | 32.3  | 24.6  | 28.4  | 112.4   | 27.2  | 32.1  | 27.8  | 25.9  | 113.0              |
|              | Door Latches for automobiles            | 19.8  | 18.0  | 20.4  | 20.6  | 78.8    | 18.8  | 23.0  | 21.3  | 22.9  | 86.0               |
|              | Others                                  | 3.8   | 3.7   | 4.2   | 4.2   | 15.9    | 3.8   | 4.3   | 4.7   | 4.6   | 17.4               |
|              |   | 50.7  | 54.1  | 49.2  | 53.2  | 207.1   | 49.8  | 59.3  | 53.8  | 53.6  | 216.5              |
| Corporate    | Business Reconstruction Office products | 19.5  | 23.4  | 24.7  | 27.5  | 95.1    | 26.2  | 28.3  | 24.6  | 25.0  | 104.1              |
|              | Engineering business, Others            | 4.1   | 4.6   | 7.4   | 7.5   | 23.6    | 4.0   | 5.2   | 6.4   | 8.4   | 24.0               |
|              |   | 23.7  | 28.0  | 32.1  | 34.9  | 118.7   | 30.2  | 33.5  | 31.0  | 33.4  | 128.1              |
| Adjustment   |   | -15.4 -18.5 -17.2 -18.4 -69.5 -15.3 -15.7 -12.9 - |       | -17.6 | -61.5 |         |       |       |       |       |                    |
| Consolidated |   | 147.0   | 158.2 | 158.4 | 169.6 | 633.3   | 165.1 | 177.3 | 155.9 | 153.7 | 652.0              |



# Equity gains or losses

(Unit : Billion yen)

|                      | 2021 |     |             |     |     | 2022        |            |     |     |             |     |     | 2023 Forecast |            |                                       |       |             |             |            |
|----------------------|------|-----|-------------|-----|-----|-------------|------------|-----|-----|-------------|-----|-----|---------------|------------|---------------------------------------|-------|-------------|-------------|------------|
|                      | Q1   | Q2  | 1st<br>Half | Q3  | Q4  | 2nd<br>Half | FY<br>2021 | Q1  | Q2  | 1st<br>Half | Q3  | Q4  | 2nd<br>Half   | FY<br>2022 | FY<br>2022<br>Fore<br>cast<br>(Feb 7) | Diff. | 1st<br>Half | 2nd<br>Half | FY<br>2023 |
| Engineered Materials | -    | -   | -           | -   | _   | -           | -          | _   | _   | -           | -   | -   | -             | -          | -                                     | -     | -           | -           | -          |
| Metals               | 0.3  | 0.3 | 0.6         | 0.6 | 1.0 | 1.6         | 2.2        | 1.3 | 1.5 | 2.8         | 0.9 | 0.6 | 1.4           | 4.2        | 3.7                                   | 0.5   | 0.7         | 0.6         | 1.2        |
| Mobility             | _    | -   | -           | -   | _   | -           | -          | -   | _   | -           | -   | -   | -             | -          | -                                     | -     | -           | -           | -          |
| Corporate            | 0.6  | 0.7 | 1.2         | 0.6 | 0.5 | 1.1         | 2.3        | 0.5 | 0.2 | 0.8         | 0.3 | 0.5 | 0.8           | 1.5        | 1.3                                   | 0.2   | 0.2         | 0.8         | 1.0        |
| Total                | 0.9  | 1.0 | 1.9         | 1.2 | 1.5 | 2.7         | 4.5        | 1.8 | 1.8 | 3.6         | 1.2 | 1.0 | 2.2           | 5.7        | 5.0                                   | 0.7   | 0.8         | 1.4         | 2.2        |



# List of transient factors

(Unit: Billion yen)

## FY2023 Forecast Transient factors

|                   |   | Q1       | Q2       | FY2023 1st half | Q3       | Q4       | FY2023 2nd half | FY2023   |
|-------------------|---|----------|----------|-----------------|----------|----------|-----------------|----------|
|                   |   | Forecast | Forecast | Forecast        | Forecast | Forecast | Forecast        | Forecast |
| Metals 1          | Large scale maintenance for zinc smelting | -1.5     |          | -1.5            |          |          | 0.0             | -1.5     |
| Subtotal Subtotal |   | -1.5     | 0.0      | -1.5            | 0.0      | 0.0      | 0.0             | -1.5     |
| Total             |   | -1.5     | 0.0      | -1.5            | 0.0      | 0.0      | 0.0             | -1.5     |

## (Reference) FY2022 Transient factors and Non-operating income/expenses Forex Exchange gain or loss

### Transient factors

|          |   | Q1  | Q2  | FY2022 1st half | Q3   | Q4  | FY2022 2nd half | FY2022 |
|----------|---|-----|-----|-----------------|------|-----|-----------------|--------|
| Metals 1 | Large scale maintenance for copper smelting |     |     | 0.0             | -2.5 |     | -2.5            | -2.5   |
| Subtotal |   | 0.0 | 0.0 | 0.0             | -2.5 | 0.0 | -2.5            | -2.5   |
| Total    |   | 0.0 | 0.0 | 0.0             | -2.5 | 0.0 | -2.5            | -2.5   |

### •Non-operating income/expenses Forex Exchange gain or loss

|                         |              | Q1  | Q2  | FY2022 1st half | Q3   | Q4  | FY2022 2nd half | FY2022 |
|-------------------------|--------------|-----|-----|-----------------|------|-----|-----------------|--------|
| Engineered<br>Materials | Copper Foil  | 1.0 | 0.3 | 1.3             | -0.5 | 0.0 | -0.5            | 0.8    |
| Mobility                | Catalysts    | 2.0 | 1.0 | 3.0             | -3.9 | 0.0 | -3.9            | -0.9   |
| Adjustment              | Corporate    | 1.4 | 0.7 | 2.1             | -1.2 | 0.0 | -1.2            | 0.9    |
|                         | Others       | 0.3 | 0.0 | 0.3             | 0.0  | 0.4 | 0.4             | 0.7    |
|                         | Consolidated | 4.7 | 2.0 | 6.7             | -5.6 | 0.4 | -5.2            | 1.5    |

# Changes of Company Organization(From April 2022)



| Materials       Copper Foil         PVD Materials       PVD Materials         Ceramics       Nippon Yttrium         MITSUI GRINDING WHEEL, Powdertech       Mitsul Grinc         Metal Sector       Lead & Zinc         Copper & Precious Metals       Copper & Precious Metals         Mineral Resources       Mineral Resources         Affiliate       Affiliates Coordination Strategic Sector         Perlite       Chemicals         Mitsui Kinzoku Die-Casting Technology       Mitsui Kinzoku Perlite         Mitsui Kinzoku Die-Casting Technology       Mitsui Kinzoku Perlite   | Old Organization |  |      |   | Current Organization |   |  |  |  |
|--|------------------|--|------|---|----------------------|---|--|--|--|
| Engineered Powders<br>(Battery Materials, Engineered Powders)       Engeneered Materials Sector         Catalysts       Engineered Powders<br>(Battery Materials, Engineered Powders)         Copper Foil       PVD Materials         PVD Materials       Copper Foil         PVD Materials       Ceramics         Ceramics       Nippon Yttrium         MITSUI GRINDING WHEEL, Powdertech       Metal Sector         Lead & Zinc       Lead & Zinc         Copper & Precious Metals       Copper & Precious Metals         Mineral Resources       Mineral Resources         Mobility Sector       Catalysts         Peritie       Chemicals         Chemicals       Mobility Sector         Peritie       Mitsui Kinzoku ACT         Peritie       Mitsui Kinzoku ACT         Mitsui Kinzoku Die-Casting Technology       Kyusyu Precision Equipment and Components         Kitsui Kinzoku Die-Casting Technology       Kamioka Components,         Kyusyu Precision Equipment and Components       Mitsui Kinzoku Peritie         Other Affiliated Companies       Mitsui Kinzoku MEEL, Powdertech  |                  | •  |      |   |                      | Business Creation Sector                |  |  |  |
| Engeneered<br>Materials       Catalysts       (Battery Materials, Engineered Powders)         Materials       Copper Foil       PVD Materials       Copper Foil         PVD Materials       Ceramics       PVD Materials       Copper Foil         Nippon Yttrium       MITSUI GRINDING WHEEL, Powdertech       Nippon Yttrium       Nippon Yttrium         Metal Sector       Lead & Zinc       Copper & Precious Metals       Mineral Resources         Metal Sector       Lead & Zinc       Copper & Precious Metals       Mineral Resources         Mineral Resources       Mineral Resources       Mobility Sector         Automotive<br>Parts &<br>Corponents       Mitsui Kinzoku ACT       Mobility Sector         Affiliates Coordination Strategic Sector       Perlite       Mitsui Kinzoku Die-Casting Technology         Chemicals       Mitsui Kinzoku Die-Casting Technology       Kamioka Components,<br>Kyusyu Precision Equipment and Components         Katiliated Components,<br>Kyusyu Precision Equipment and Components       Mitsui Kinzoku Perlite       Mitsui Kinzoku Perlite         Cotrorate       Mitsui GRINDING WHEEL, Powdertect       Other Affiliated Companies       Mitsui Kinzoku Perlite   |                  | Engineered Powders                       |      |   |                      |   |  |  |  |
| Automotive<br>Parts &<br>Corponents       Materials       Ooppont out         Attornotive<br>Cordination       Mitsui Kinzoku ACT       Materials       Outpont Yutrium         Attiliate<br>Corponents       Mitsui Kinzoku ACT       Mobility       Metal Sector         Attiliate<br>Corponents       Mitsui Kinzoku Die-Casting Technology<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies       Mitsui Kinzoku Perlite  | Engeneered       | -  |      |   | <b>F</b>             | (Battery Materials, Engineered Powders) |  |  |  |
| Attomotive<br>Parts &<br>Coordination       Mitsui Kinzoku ACT       Mobility       Mobility       Mitsui Kinzoku ACT         Affiliate<br>Coordination       Affiliates Coordination Strategic Sector<br>Perlite       Mitsui Kinzoku Die-Casting Technology<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies       Mitsui Kinzoku Perlite<br>Mitsui Kinzoku Perlite   | Materials        |  |      |   |                      |   |  |  |  |
| Automotive<br>Parts &<br>Components<br>Affiliate<br>Coordination<br>Affiliate<br>Coordination<br>Affiliate<br>Coordination<br>Affiliate<br>Coordination<br>Copper & Precious Metals<br>Mineral Resources<br>Mobility<br>Mitsui Kinzoku ACT<br>Perlite<br>Chemicals<br>Mitsui Kinzoku Die-Casting Technology<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies  |                  |  |      |   |                      |   |  |  |  |
| MITSUI GRINDING WHEEL, Powdertech       Metal Sector         Metal Sector       Lead & Zinc         Lead & Zinc       Copper & Precious Metals         Mineral Resources       Mineral Resources         Automotive<br>Parts &<br>Components       Mitsui Kinzoku ACT         Affiliates Coordination Strategic Sector       Mitsui Kinzoku ACT         Perlite       Chemicals         Chemicals       Mitsui Kinzoku Die-Casting Technology         Kamioka Components,<br>Kyusyu Precision Equipment and Components,<br>Kyusyu Precision Equipment and Components       Business Reconstruction Office         Mitsui Kinzoku Die-Casting Technology       Mitsui Kinzoku Perlite         Chemicals       Mitsui Kinzoku Die-Casting Technology         Kamioka Components,<br>Kyusyu Precision Equipment and Components       Mitsui Kinzoku Perlite         Other Affiliated Companies       Other Affiliated Companies   |                  |  |      |   |                      |   |  |  |  |
| Metal Sector       Lead & Zinc       Lead & Zinc       Lead & Zinc       Lead & Zinc       Copper & Precious Metals         Mineral Resources       Mineral Resources       Mobility Sector       Catalysts         Automotive<br>Parts &<br>Components       Mitsui Kinzoku ACT       Mitsui Kinzoku ACT       Mitsui Kinzoku ACT         Affiliates Coordination Strategic Sector       Perlite       Mitsui Kinzoku Die-Casting Technology       Kamioka Components,<br>Kyusyu Precision Equipment and Components         Affiliate<br>Coordination       Mitsui Kinzoku Die-Casting Technology       Mitsui Kinzoku Perlite       Mitsui Kinzoku Perlite         Other Affiliated Companies       Other Affiliated Companies       MITSUI GRINDING WHEEL, Powdertech   |                  |  |      |   |                      |   |  |  |  |
| Metals       Metals       Copper & Precious Metals         Metals       Copper & Precious Metals       Mineral Resources         Mineral Resources       Mobility Sector         Automotive<br>Parts &<br>Components       Mitsui Kinzoku ACT       Mobility       Mobility         Affiliates       Coordination       Strategic Sector       Mobility       Mitsui Kinzoku ACT         Affiliate       Chemicals       Mitsui Kinzoku Die-Casting Technology       Mitsui Kinzoku Die-Casting Technology         Kamioka       Components,<br>Kyusyu Precision Equipment and Components,<br>Kyusyu Precision Equipment and Components       Business Reconstruction Office         MITSUI GRINDING WHEEL, Powdertech<br>Other Affiliated Companies       MITSUI GRINDING WHEEL, Powdertech<br>Other Affiliated Companies   |                  | MITSUI GRINDING WHEEL, Powdertech        |      |   |                      | Metal Sector                            |  |  |  |
| Metals       Lead & Zinc       Copper & Precious Metals         Mineral Resources       Mineral Resources         Automotive<br>Parts &<br>Components       Mitsui Kinzoku ACT         Automotive<br>Parts &<br>Components       Mitsui Kinzoku ACT         Affiliates Coordination Strategic Sector<br>Perlite       Mobility         Chemicals       Mitsui Kinzoku Die-Casting Technology<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies       Business Reconstruction Office         Mitsui Kinzoku Die-Casting Technology<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies       MITSUI GRINDING WHEEL, Powdertech<br>Other Affiliated Companies  |                  | Metal Sector                             |      | ┶ | Motols               | Lead & Zinc (Chemicals)                 |  |  |  |
| Automotive<br>Parts &<br>Components<br>Automotive<br>Parts &<br>Components<br>Affiliates Coordination Strategic Sector<br>Perlite<br>Chemicals<br>Affiliates Coordination<br>Chemicals<br>Mitsui Kinzoku Die-Casting Technology<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies<br>Components<br>Kyusyu Precision Equipment and Components<br>Corporate<br>Mineral Resources<br>Mobility<br>Mitsui Kinzoku ACT<br>Mitsui Kinzoku ACT<br>Mitsui Kinzoku Die-Casting Technology<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies<br>Mitsui Kinzoku Die-Casting Technology<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies<br>Mitsui Kinzoku Perlite<br>Mitsui Kinzoku Die-Casting Technology<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies<br>Mitsui Kinzoku Perlite  | Matala           | Lead & Zinc                              |      |   | Metals               | Copper & Precious Metals                |  |  |  |
| Automotive<br>Parts &<br>Components Mitsui Kinzoku ACT Mobility Mitsui Kinzoku ACT Mobility Mitsui Kinzoku ACT Mitsui Kinzoku Die-Casting Technology Kamioka Components, Kyusyu Precision Equipment and Components Other Affiliated Companies Mobility Mitsui Kinzoku Perlite Mitsui Kinzoku Perlite Other Affiliated Companies Mobility Mobility Mitsui Kinzoku Perlite Mitsui Kinzo | Metals           | Copper & Precious Metals                 |      |   |                      | Mineral Resources                       |  |  |  |
| Parts & Components       Mitsui Kinzoku ACT       Mitsui Kinzoku ACT         Affiliates Coordination Strategic Sector       Mobility       Mitsui Kinzoku Die-Casting Technology         Perlite       Chemicals       Kyusyu Precision Equipment and Components, Kyusyu Precision Equipment and Components, Kyusyu Precision Equipment and Components       Mitsui Kinzoku Perlite         Mitsui Kinzoku Die-Casting Technology       Kamioka Components, Kyusyu Precision Equipment and Components       Mitsui Kinzoku Perlite         Other Affiliated Companies       Other Affiliated Companies       Other Affiliated Companies       Other Affiliated Companies   |                  | Mineral Resources                        |      |   |                      | Mobility Sector                         |  |  |  |
| Components       Mobility       Mitsui Kinzoku ACT         Affiliates Coordination Strategic Sector       Mitsui Kinzoku Die-Casting Technology       Kamioka Components, Kyusyu Precision Equipment and Components         Affiliate       Chemicals       Business Reconstruction Office         Mitsui Kinzoku Die-Casting Technology       Mitsui Kinzoku Perlite         Kamioka Components, Kyusyu Precision Equipment and Components       Other Affiliated Companies   |                  |  |      | Ļ |                      | Catalysts                               |  |  |  |
| Affiliates Coordination Strategic Sector<br>Perlite<br>Chemicals<br>Affiliate<br>Coordination<br>Coordination<br>Affiliate<br>Corporate<br>Other Affiliated Companies<br>Affiliated Companies  |                  |  | • •  |   | Mobility             | Mitsui Kinzoku ACT                      |  |  |  |
| Affiliate<br>Coordination Affiliated Components,<br>Kyusyu Precision Equipment and Components<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies Corporate Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies Corporate Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies Corporate Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies   |                  | Affiliates Coordination Strategic Sector |      |   |                      |   |  |  |  |
| Affiliate<br>Coordination Mitsui Kinzoku Die-Casting Technology Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies Other Affiliated Companies Business Reconstruction Office Mitsui Kinzoku Perlite MITSUI GRINDING WHEEL, Powdertech Other Affiliated Companies   |                  |  | ╽╽┢╴ |   |                      |   |  |  |  |
| Affiliate<br>Coordination<br>Kamioka Components,<br>Kyusyu Precision Equipment and Components<br>Other Affiliated Companies  |                  | Chemicals                                |      |   |                      | Business Reconstruction Office          |  |  |  |
| Kamioka Components,<br>Kyusyu Precision Equipment and Components       Corporate       MITSUI GRINDING WHEEL, Powdertech         Other Affiliated Companies       Other Affiliated Companies       Other Affiliated Companies  |                  | Mitsui Kinzoku Die-Casting Technology 🔸  |      |   |                      |   |  |  |  |
| Other Affiliated Companies Other Affiliated Companies  |                  |  | L    |   | Corporate            | MITSUI GRINDING WHEEL, Powdertech       |  |  |  |
| MESCO, others MESCO, others  |                  |  |      |   |                      | · · · · · · · · · · · · · · · · · · ·   |  |  |  |
|  |                  | MESCO, others                            |      |   |                      | MESCO, others                           |  |  |  |

## **Caution Concerning Forward-looking Statements**



Statements contained in these materials regarding forecasts of future events are qualified by various risks, both existing and unknown, and uncertainties, which may have a material impact on the actual business conditions and operational activities. Consequently, please be aware that actual performance may differ substantially from forecasts and business plans indicated herein because of various unforeseeable factors.

Mitsui Mining & Smelting Co., Ltd. cannot guarantee the validity of the targets, assumptions, expectations, predictions, plans, assessments and other information contained in this material, and the Company also cannot guarantee that its actual business performance will be consistent with the forecasts presented within.

Regarding latent risks which might impact forecast results and other uncertainties, some items are included in the "Business and Other Risks" section of our financial statements or our website. However, please recognize that these are just a summary rather than a comprehensive list of all possible items relating to latent risks and uncertainties.

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